



SECRETARY OF THE ARMY
WASHINGTON

31 JAN 2011

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Army Directive 2011-04 (Army Protection Program)

1. To better manage risks relative to the safety and security of our Soldiers, Families, Civilians, infrastructure and information in today's highly dynamic threat environment, I hereby direct the establishment of an integrated Army Protection Program (APP).

2. The APP functions as the over-arching management framework to synchronize, prioritize and coordinate protection policies and resources. At the strategic level, the APP will serve to expand program oversight, ensure senior leader accountability, and better facilitate informed decision-making and resource allocation. The APP will maximize unity of effort and performance across the functional elements of protection. Headquarters, Department of the Army (HQDA) Principal Officials and Commanders charged with executing functional elements of protection and the associated enabling functions shall manage and execute the programs for which they are responsible within the APP framework. The APP shall be implemented as follows:

a. The Assistant Secretary of the Army (Manpower and Reserve Affairs) (ASA(M&RA)) provides general oversight of the APP. In addition, due to the complex inter-disciplinary nature of the protection domain, ASA(M&RA) shall ensure the close coordination of oversight efforts across the Army Secretariat, particularly with the Assistant Secretary of the Army (Financial Management and Comptroller) and the Assistant Secretary of the Army (Installations, Energy and Environment) to ensure that fiscal and installation concerns are properly addressed.

b. The Deputy Chief of Staff (DCS), G-3/5/7 is the HQDA Staff lead for the APP. In this capacity, the DCS, G-3/5/7 organizes, manages and executes the APP as a comprehensive, integrated and synchronized process. DCS, G-3/5/7 is responsible for ensuring HQDA Principal Officials and Commanders charged with managing and executing the non-warfighting functional elements of protection, and the associated enabling functions, carryout their protection-related duties in a coordinated fashion. Initially, the functional elements of protection include: Emergency Management, Computer Network Defense, Continuity of Operations, Critical Infrastructure Risk Management, Operations Security, Anti-terrorism, Fire and Emergency Services, Force Health Protection, High-Risk Personnel, Law Enforcement, Information Assurance and Physical Security.

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c. The DCS, G-3/5/7's authorities and responsibilities include, but are not limited to:

(1) Developing, coordinating, promulgating, synchronizing, integrating and managing strategy and implementation of the APP.

(2) Developing, coordinating and promulgating a single Army protection regulation, specifying APP related policies, roles, responsibilities and relationships across the Department.

(3) Conducting activities to ensure an Integrated Protection Program is developed as part of the Army Program Objective Memorandum (POM) process by:

(a) Ensuring cross-Program Evaluation Group (PEG) integration and synchronization consistent with the APP and Army Programming Guidance;

(b) Prioritizing and recommending appropriate funding among competing APP requirements; and

(c) Providing assessments of proposed POM funding levels to ensure the APP strategy and supporting programs are defensible and executable.

(4) Ensuring the APP strategy and policy are appropriately linked with and nested under the Department of Defense (DoD) and Joint Staff (JS) protection programs.

(5) Synchronizing the exchange of protection information with the DoD, the Services and the JS (J-34), adopting the best protection program-related policies and processes.

(6) Coordinating and overseeing the integration of the APP and protection-related functions and concepts into Army strategic documents, including, but not limited to the Army Campaign Plan and other components of The Army Plan.

(7) Ensuring all approved recommendations of the Fort Hood Army Internal Review Team (AIRT) are synchronized for implementation by the Army.

(8) Setting guidelines for coordinating and synchronizing assessments of vulnerability, criticality and risk to Soldiers, Families, Civilians, infrastructure and information.

(9) Defining requirements for protection-related threat assessments.

(10) Establishing the G-34 to implement the APP and its associated management framework.

The DCS, G-3/5/7 may delegate any of the above duties and responsibilities but retains ultimate responsibility for all actions taken pursuant to such a delegation.

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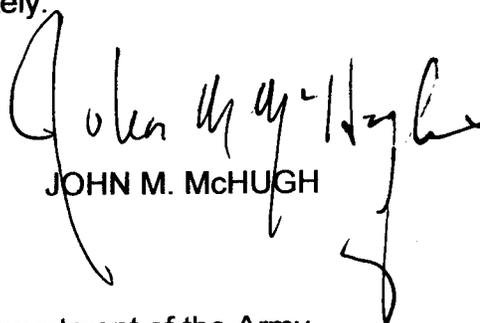
3. To ensure that key protection-related issues, requirements and actions are properly identified and submitted to the appropriate Army senior leader for review and guidance; I hereby establish the Army Protection Program Board of Directors (BOD), co-chaired by the ASA(M&RA) and the DCS, G-3/5/7. The BOD operates as a senior-level collaborative forum promoting cross-functional, protection-related coordination among HQDA Principal Officials and Commanders to make well informed, risk-based recommendations. The G-34 will serve as the executive secretary for the BOD and provide appropriate staff to implement BOD taskings and initiatives. The BOD shall:

- a. Submit through channels for my review and approval, a charter detailing membership, operations and supporting elements in accordance with AR 15-1 (Committee Management).
- b. Meet on a recurring basis as required, but no less than semi-annually.
- c. Time activities to ensure incorporation of decisions in POM processes.
- d. Ensure the work of the BOD is fully coordinated with other relevant Army enterprise level bodies.

4. All HQDA Principal Officials, Commanders, Army organizations and personnel shall support the DCS, G-3/5/7 in executing this directive and supporting APP implementation guidance.

5. Army Directive 2008-02 (Army Protection), dated 9 April 2008, is hereby rescinded. Other Army regulations, policies and guidance shall be revised as set forth in this directive.

6. This directive is effective immediately.



JOHN M. McHUGH

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