MEMORANDUM FOR SEE DISTRIBUTION


1. References.
   a. Title 10, United States Code (Armed Forces), section 10541.
   b. Department of Defense (DoD) Instruction 1225.06 (Equipping the Reserve Forces), 16 May 2012.

2. This directive establishes the Army’s policy and assigns responsibilities within Headquarters, Department of the Army for equipment transparency. In this context, “transparency” refers to the accountability, traceability and reporting of requirements regarding the programming, funding, contracting, production and delivery of procurement items for the reserve components (RC). This policy will apply to all components of the Army: Active Army, the Army National Guard/Army National Guard of the United States and the U.S. Army Reserve.

3. It is Army policy to ensure equipment transparency from procurement planning to delivery to the RC. To achieve this, the Army will:
   a. evaluate, review and approve solutions designed to harmonize processes and procedures, as well as close data gaps that relate to RC-level transparency. This includes accountability, traceability and tracking of equipment funding, production, delivery and fielding.
   b. employ data collection methods through Web-based capability improvements and achieve full auditability through the incorporation of Item Unique Identification, which is projected to reach full operational capability during fiscal year 2017.
   c. assess and adjust business processes and products to enable end-to-end data traceability supporting equipment and financial transparency.
   d. submit the Equipment Transparency Report (ETR) semiannually to DoD leadership and Congress.

4. Responsibilities

a. Army Office of Business Transformation (OBT). OBT is the principal advisor to the Under Secretary of the Army for business transformation initiatives and Business Mission Area governance. OBT will:

(1) recommend strategic direction for policies, plans and programs for transparency initiatives related to the Army’s Business Mission Area.

(2) provide governance and synchronization to current and future defense business systems necessary to achieve transparency.

b. Assistant Secretary of the Army (Acquisition, Logistics and Technology) (ASA (ALT)). As the principal advisor on all acquisition, logistics and technology matters, the ASA (ALT) will serve as the Secretariat and overall Army policy lead for transparency. The ASA (ALT) will:

(1) develop implementation guidance and provide coordination and oversight for the equipment transparency policy and ETR process.

(2) set strategic direction for policies, plans and programs for transparency related to acquisition, contracting, procurement and logistics.

(3) oversee the equipping process, to include fielding and supporting life-cycle functions such as traceability and tracking, to achieve auditability.

(4) develop and implement, as co-owner with the Assistant Secretary of the Army (Financial Management and Comptroller) (ASA (FM&C)), enterprise-level contracting business processes and procedures to support the equipment transparency policy and ETR process.

(5) develop and implement, as co-owner with the ASA (FM&C) and Deputy Chief of Staff (DCS), G-8, enterprise-level financial processes and procedures to support the equipment transparency policy and ETR process.

c. Assistant Secretary of the Army (Manpower and Reserve Affairs) (M&RA). The ASA (M&RA) will provide supervision of Reserve Affairs matters, including equipping actions for the RC and the review and transmittal of the ETR to the Office of the Assistant Secretary of Defense for Reserve Affairs.

d. Assistant Secretary of the Army (Financial Management and Comptroller). The ASA (FM&C) will provide guidance for the development of the budget justification

materials, and for distributing and tracking all appropriated funds for procurement. The ASA (FM&C) will:

   (1) develop and implement, as co-owner with the ASA (ALT), enterprise-level contracting business processes and procedures to support the equipment transparency policy and ETR process.

   (2) develop and implement, as co-owner with the ASA (ALT) and DCS, G-8, enterprise-level financial processes and procedures to support the equipment transparency policy and ETR process.

   e. Deputy Chief of Staff, G-4. As the principal advisor to the ASA (ALT) on logistics, the DCS, G-4 will serve as the principal advisor on sustainment policies and related logistics automated information systems to support the equipment transparency policy and ETR process. The DCS, G-4 will:

      (1) develop and implement enterprise-level sustainment and serialization policies in support of the ETR process.

      (2) coordinate with materiel developers of logistics information management systems to address any systems gaps necessary to support the transparency policy and ETR process.

   f. Deputy Chief of Staff, G-8. The DCS, G-8 will be the Army Staff lead supporting the ASA (ALT) in executing the transparency process. The DCS, G-8 will:

      (1) provide operational oversight of equipment transparency policy and the ETR process.

      (2) use existing processes (for example, Future Years Defense Program-Army and Planning Programming Budgeting and Execution) to get approval and track changes to funding plans that shift resources from one component to another.

      (3) coordinate with the ASA (ALT) on proposed programming recommendations related to acquisition programs and plans for equipping the RC.

      (4) develop and implement, as co-owner with the ASA (ALT) and ASA (FM&C), enterprise-level financial processes and procedures to support the equipment transparency policy and ETR process.

   g. Director, Army National Guard (ARNG). The Director, ARNG will serve as the principal advisor on matters related to equipping of the ARNG. The Director, ARNG will:

(1) advise the Secretary and Chief, National Guard Bureau on equipment status and equipping matters with regard to transparency and associated reporting.

(2) advise the Chief, National Guard Bureau regarding the certification on the inventory of delivered equipment.

(3) review and recommend changes to reconcile and resolve any issues in the ETR.

h. Chief, Army Reserve. The Chief, Army Reserve will serve as the principal advisor on matters relating to equipping the U.S. Army Reserve, and will review and recommend changes to reconcile and resolve any issues in the ETR.

5. The Office of the ASA (ALT) is the proponent for this policy and will include the provisions of this directive into the next revision of Army Regulation 700-142 (Type Classification, Materiel Release, Fielding, and Transfer). This directive is rescinded upon publication of the revised regulation.

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